

# Offshore Wind Tendering in Denmark

Polish Delegation 09 April 2019

Erik KJAER, Global Cooperation, DEA

# Outline

1. About DEA
2. Political Agreements driving offshore
3. The Danish model at a glance
4. Prices
5. Allocation of risks
6. Case: Auction process for 600 MW Kriegers Flak
7. Time for Q&A

# Organisation



Danish Ministry  
of Energy, Utilities  
and Climate

Established in 1976

An agency under the  
Ministry of Energy,  
Utilities and Climate

Approx. 410  
employees



GEUS

GEOLOGICAL SURVEY OF  
DENMARK AND GREENLAND

SDFE

AGENCY FOR DATA SUPPLY  
AND EFFICIENCY

DMI

DANISH METEOROLOGICAL  
INSTITUTE

GST

DANISH GEODATA  
AGENCY

DEA

DANISH ENERGY  
AGENCY

DANISH ENERGY  
REGULATORY AUTHORITY

ENERGINET.DK

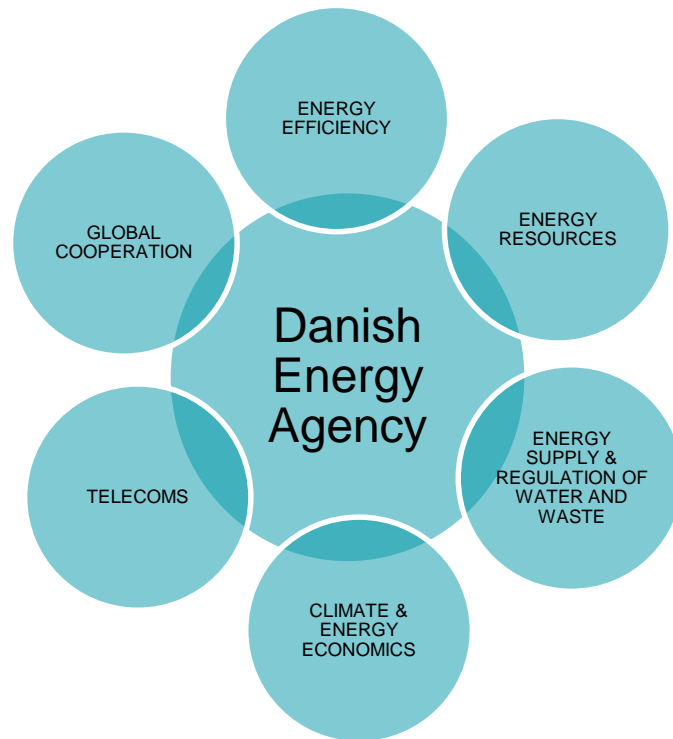
DANISH COUNCIL ON  
CLIMATE CHANGE



Danish Energy  
Agency

# The Danish Energy Agency (DEA)

- Agency under the Ministry of Energy, Utilities and Climate
- Established in 1976
- Responsibilities:
  - Energy production and supply & economic regulation of water and waste sector
  - Energy consumption
  - Energy economic and scenario analysis
  - Climate
  - Telecoms





Danish Energy  
Agency

# Danish offshore wind power



# Danish Energy Policy Agreement 2018



**The Agreement applies for the period 2018-24**  
*- based on a broad political agreement*



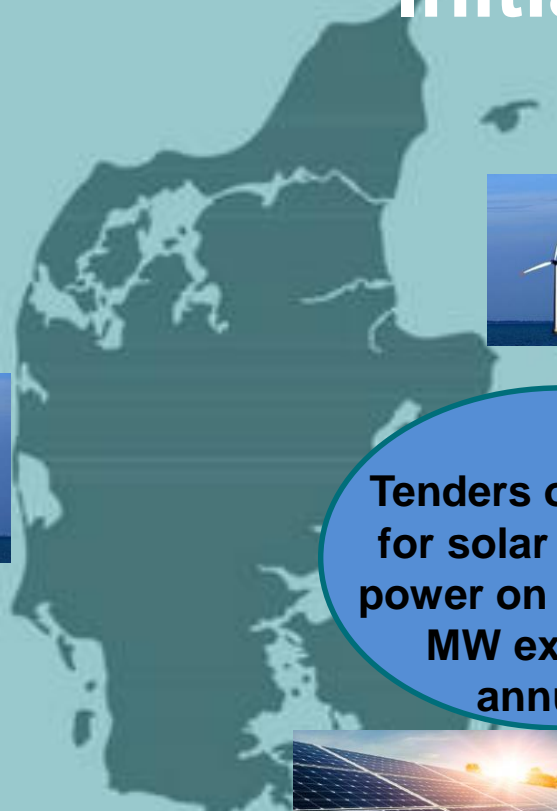
The target is:

- 55% renewable energy in 2030
- Net zero CO<sub>2</sub> emissions by 2050

## **Principles of the Agreement:**


- The market shall, as far as possible, conduct the green transition
- The ambition is that the green transition can take place on commercial terms in a few years
- Electricity will be the dominant source of energy

# Initiatives



**Tenders for 3 new  
offshore wind  
farms of at least  
800 MW**

**Tenders of support  
for solar and wind  
power on land – 215  
MW expected  
annually**



**Continued  
financial support for  
biomass plants and  
expansion of biogas  
and other green  
gases**



**The Danish Energy Agency (DEA) has contracted COWI A/S to screen parts of the North and Baltic Seas to find new potential locations for offshore wind farms to be built.**

COWI is in charge of investigating an area of more than 3,200km<sup>2</sup> to identify possible different locations for offshore wind projects in the four sites the Danish Energy Agency marked as having relevant potential.

The screening will include discovering which areas are most attractive in terms of obtaining the lowest bid price, as well as whether they should be part of a single tender to increase competition between bidders and territories or whether only a single area will be offered, DEA said.

The Lyngby-based company is expected to complete the work by the end of the year

According to DEA, the screening is an important step towards the development of the plans to build an 800MW offshore wind farm by mid-2020s.

The Danish parliament recently unanimously voted for a new energy agreement which includes building three new offshore wind projects by 2030 with a total capacity of at least 2.4GW.

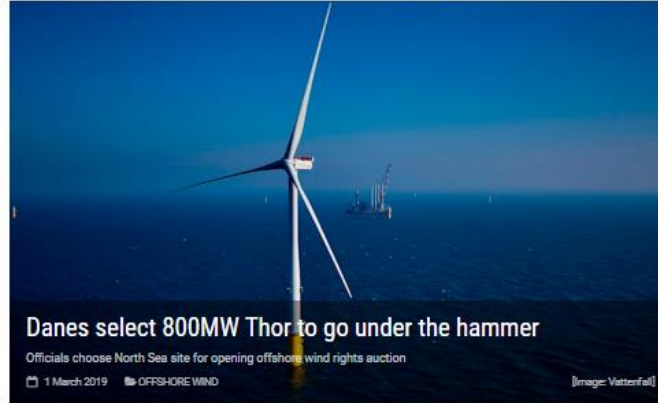
Four areas were selected as having the potential for accommodating offshore wind farms, including a site in the North Sea off the Jutland west coast: one in Jammerbugst, one at Kriegers Flak and one at Hesselø.

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DEVELOPMENTS  
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## Danes select 800MW Thor to go under the hammer

Officials choose North Sea site for opening offshore wind rights auction

1 March 2019

OFFSHORE WIND

[Image: Vattenfall]

### RELATED STORIES



#### Siemens Gamesa wins Danish gold

28 NOVEMBER 2017



#### Danes to sell 21MW Sprogø

22 SEPTEMBER 2017



The Danish government has selected a site in the North Sea as the first 800MW zone for its upcoming offshore wind tenders.

The area, dubbed Thor, is located 20km off Nissum Fjord on the country's west coast and was chosen ahead of a portion of the Kriegers Flak site in the Baltic Sea.

Officials believe the project will unlock the lowest cost of energy.

The tender for the rights to develop the Thor site will be held this year with power due online between 2024 and 2027.

A further two 800MW tenders are also planned at later dates.

"We have kept the municipalities' wishes against our obligation to make the green transition as cheap as possible, and I think the location in the North Sea strikes a good balance," said Energy Minister Lars Christian Lilleholt.

"The forthcoming offshore wind farm will be our largest and it will make a major contribution to local growth and the green transition.

"Offshore wind is a Danish specialty, and the North Sea is well on its way to becoming a Silicon Valley for offshore wind."

# The Danish Tender Model – The low risk approach

TSO to develop the site including permitting

Grid connection financed by the TSO\*

Fixed feed-in tariff for 50.000 full-load hours

Priority access to the grid

Increased cross-agency coordination (One Stop Shop)

Efficient and transparent electricity market

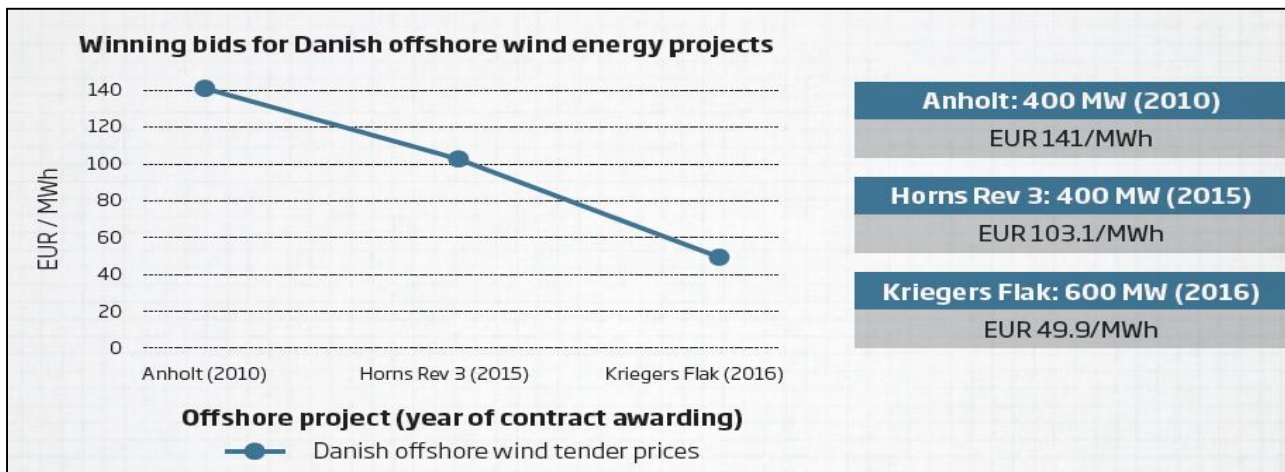
No local content requirements

Price per kWh is the only award criteria

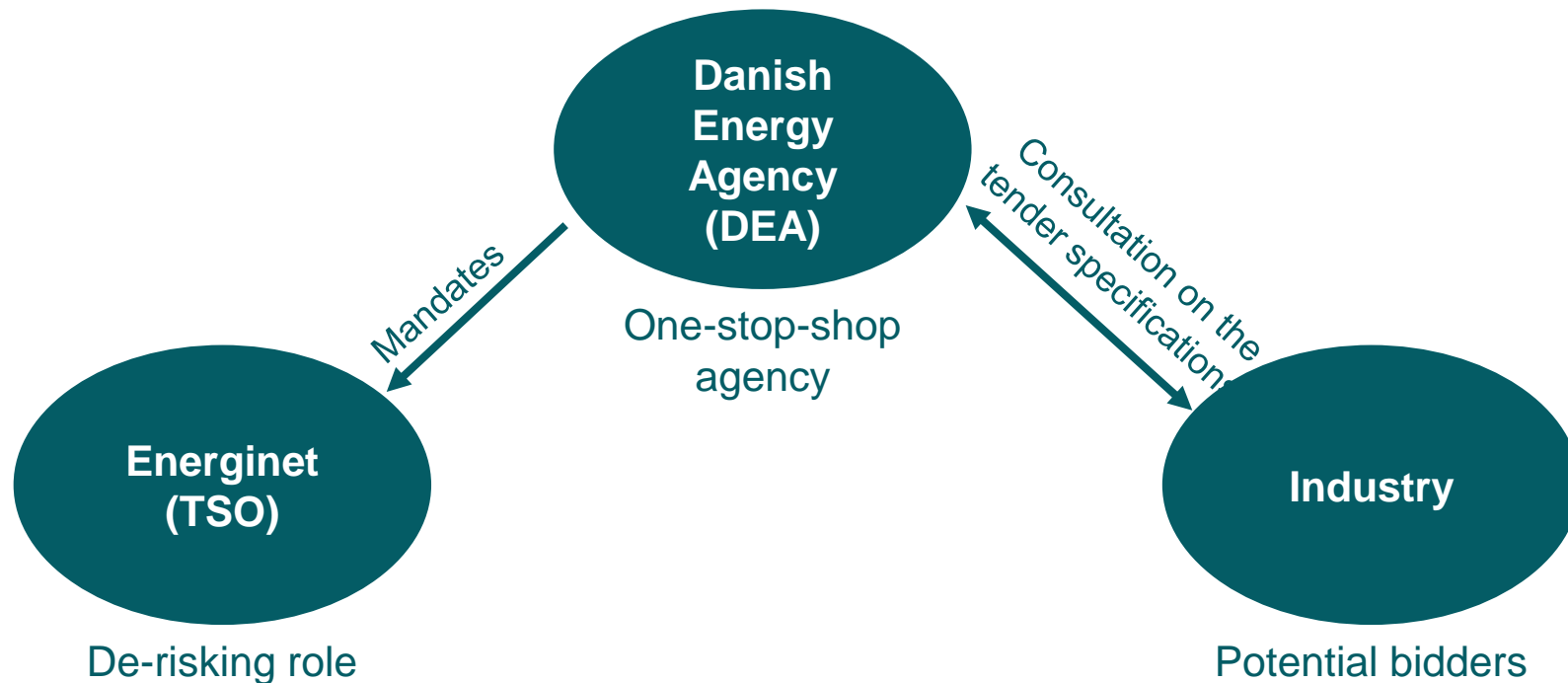
Dialogue and negotiation with potential bidders

# Prices for 50.000 FLH without grid

- Anholt – 1.05 DKK/kWH
- Kriegers Flak – 0.372 DKK/kWH



# Through a transparent dialogue with the industry...



## ... a front-loaded de-risking approach

In a Danish offshore wind tender, Energinet - the Transmission System Operator (TSO) - is responsible for:

- Establishing the offshore grid connection infrastructures
  - Performing the Environmental Impact Assessment (EIA)
  - Acquiring metocean and soil conditions data
- The costs are refunded by the winner of the tender.
  - Energinet is liable to pay compensation if delays occur.

➔ **Lowest possible risk for the developer**

# Risk allocation



## Who Should Bear The Risk?

The Party Least Able To Refuse Or The  
Party Best Able To Manage The Risk?

# Policy Framework is a Tool

## Defines:

- **Competition**
- **Potential**
- **Cost**

**De-risking** as central tenet



# One-stop-shop

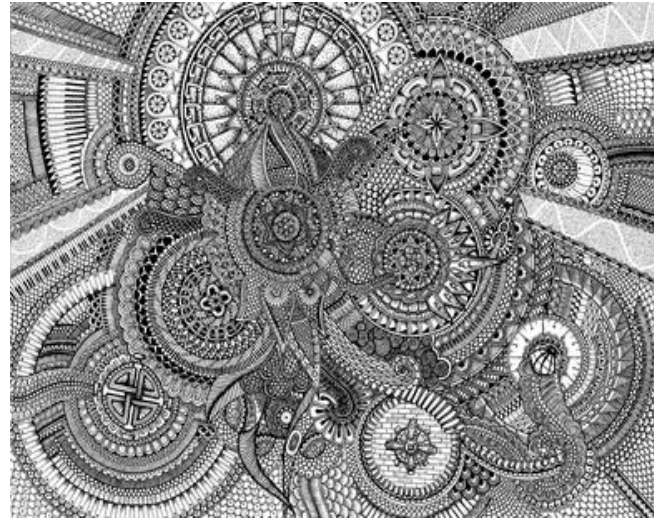
- Single point of entry:  
**Danish Energy Agency**
- Simplifies:
  - Licensing
  - Permitting
  - Authorisation
- De-risking for developer



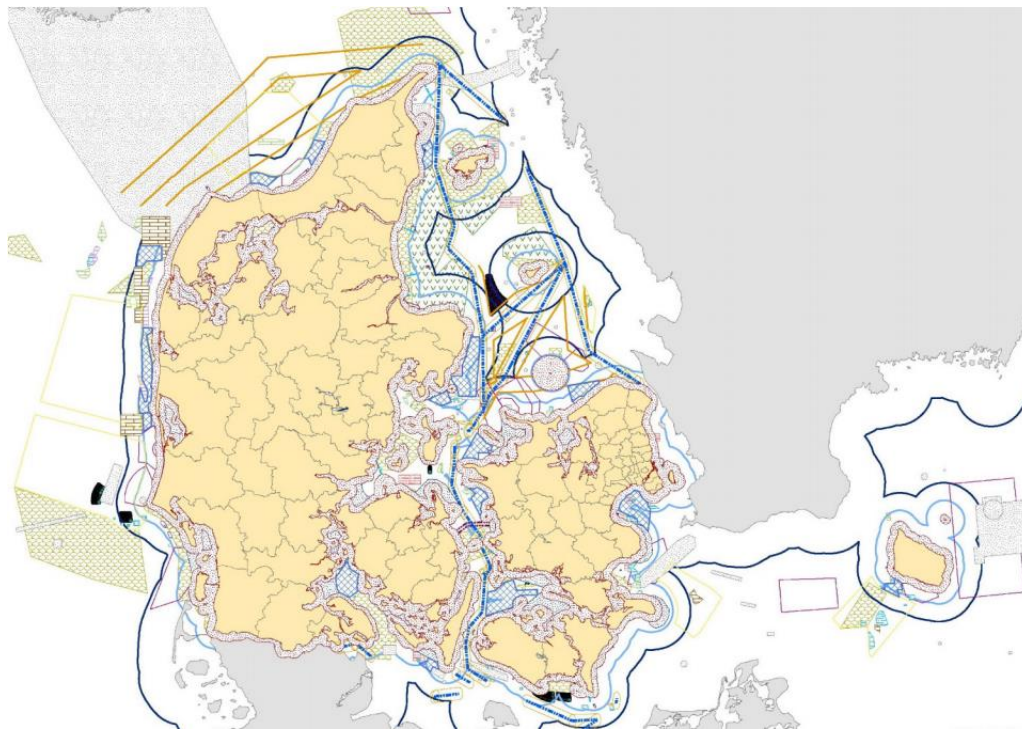


# Offshore can be challenging

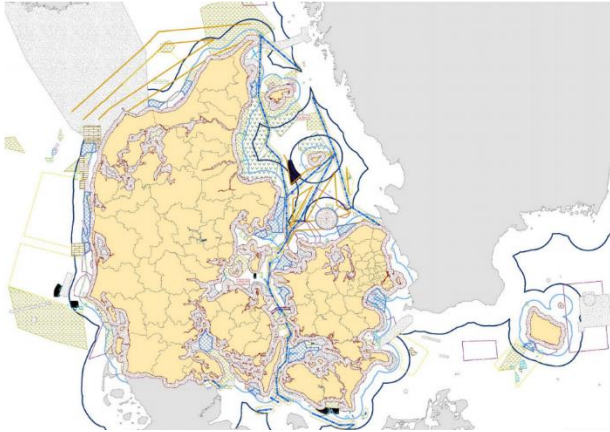
- Offshore projects affect several areas:
  - Defense
  - Environment
  - Energy
  - Transport
  - Citizens
  - Public acceptance



# Spatial Planning

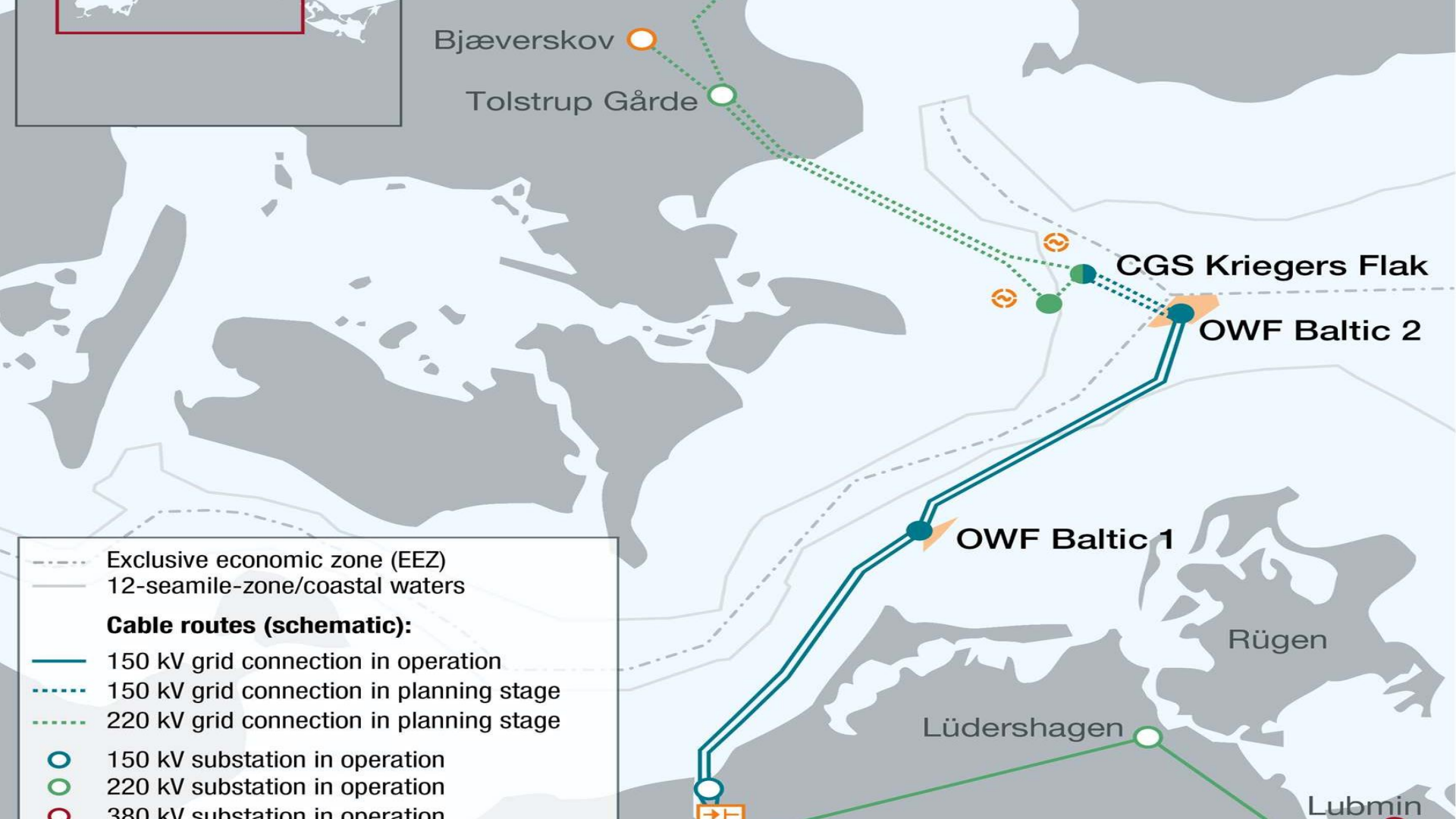


# Spatial Planning

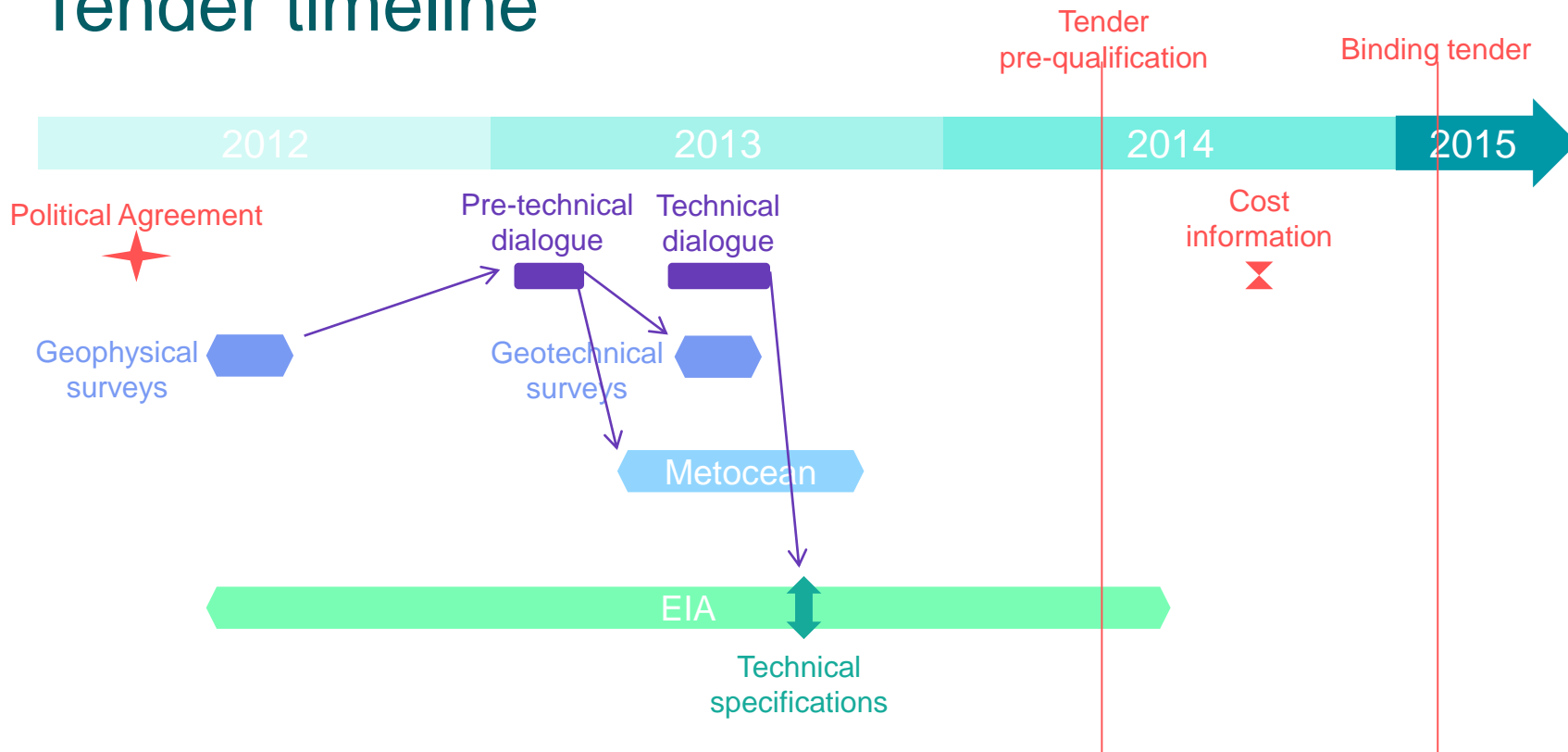


Economic Selection  
of Sites

# The case of Kriegers Flak – 600 MW



# Tender timeline

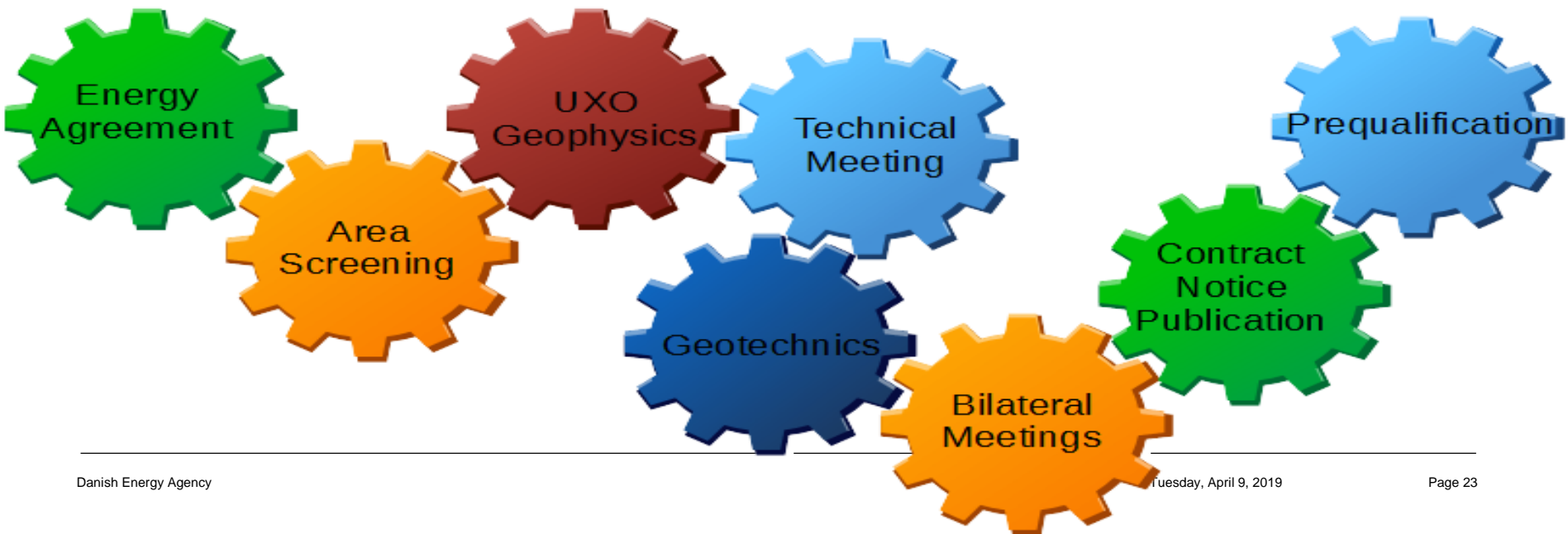


# From the Energy Agreement to the prequalification

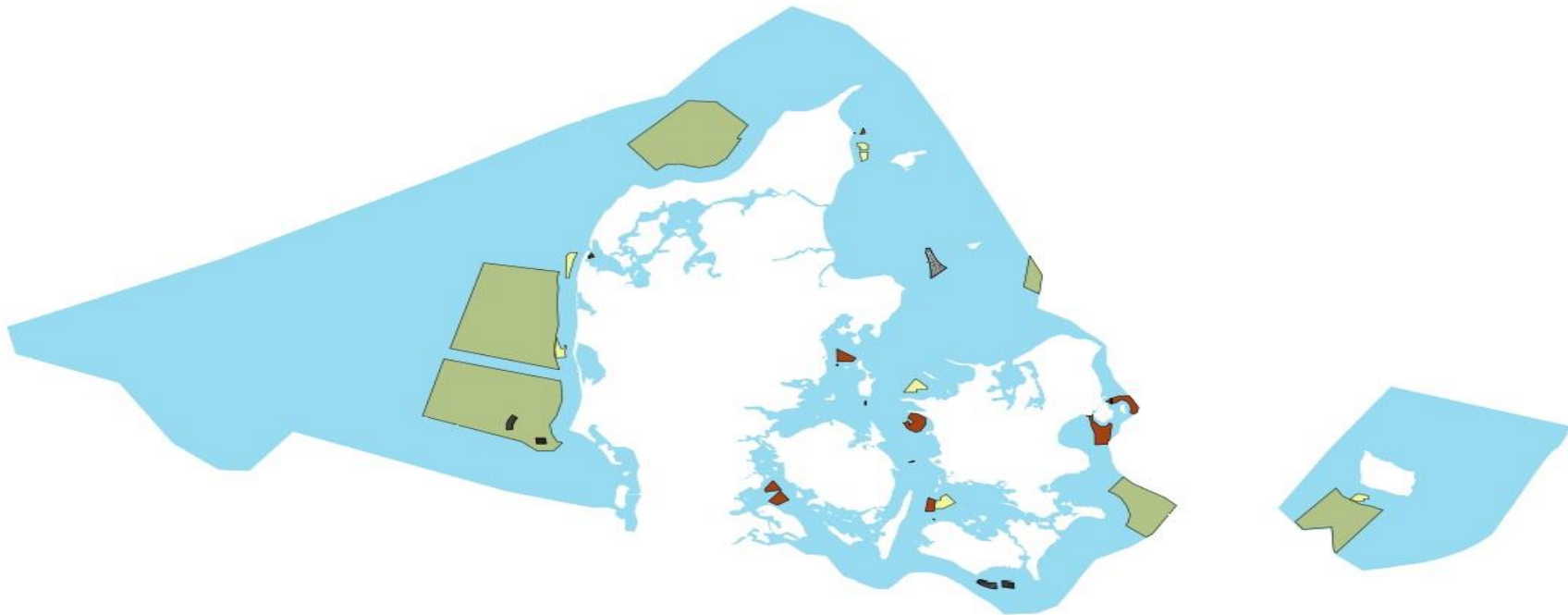
● March 2012



September 2015



# Area Screening





# Preliminary Studies

TSO to develop the gross area

- Environmental impact assessment (EIA)
- UXO
- Geological investigations
- MetOcean: Wind, waves, tide, ice
- Content and scope are discussed in meetings

The costs are paid by the winner of the auction

## Kriegers Flak Offshore Wind Farm

Marine Mammals  
EIA - Technical Report  
June 2015

NIRÅS

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# Prequalification

## Minimum requirements (for 600MW)



### Financial Capacity

- Annual turnover of minimum 2.3 billion USD as an average for the last 3 years, and
- Equity-ratio of 20% **or** long debt rating BBB (Standard & Poors and Fitch) or Baa3 (Moody's)



### Technical Capacity

- Documented experience in development and management of construction of at least one offshore wind farm of 150 MW (project completed)

# From the draft of the tender conditions to the awarding

October 2015



November 2016



# Negotiated Procedure:

*Discussions Enable Competitive Bids*

- Constant interaction with developers
- Some topics discussed:
  - Award criteria
  - Penalties and deadlines
  - Timetable
  - Support scheme format
  - Designated areas



# **Tender conditions for Kriegers Flak Offshore Wind Farm**

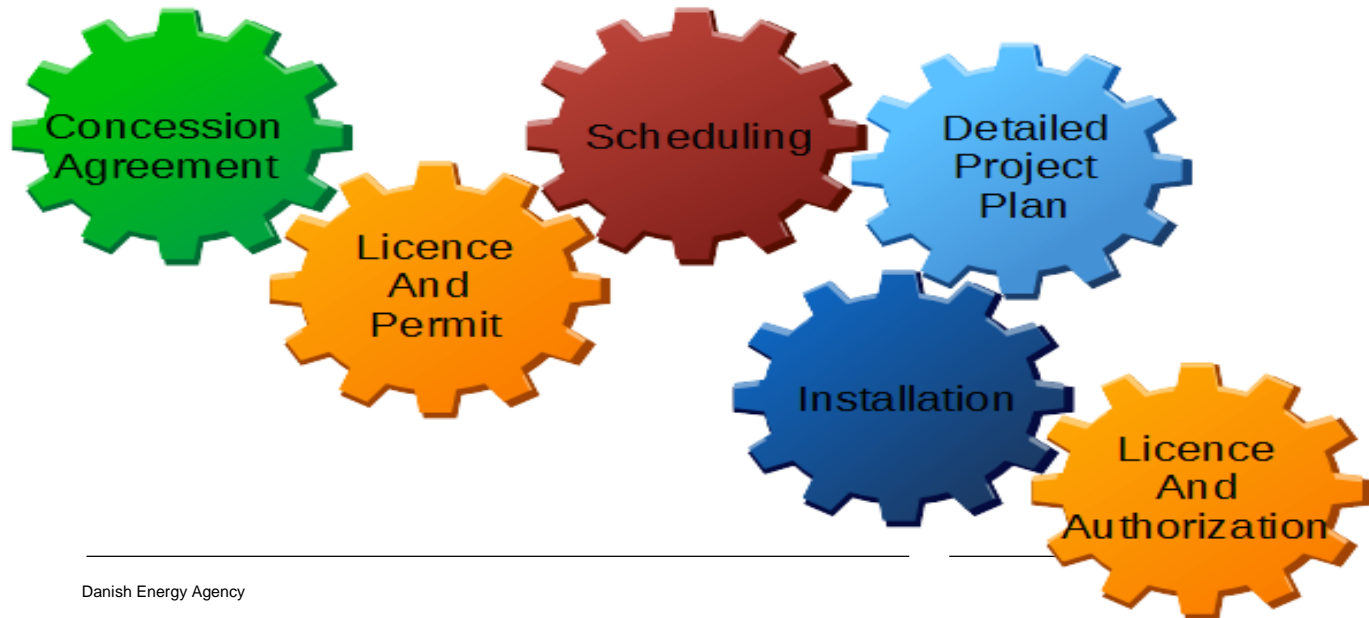
Final tender conditions - June 2016  
Latest revised 18 October 2016

# From the Concession Agreement to the full operation of the wind farm

November 2016



December 2020



# Licences and permits

Licence to conduct  
pre-investigations

Licence to exploit the  
Wind power from the  
Electric power  
Generating plant

Licence to construct  
An electric power  
Generating plant



Authorisation to  
Produce electricity



# The Result





# A second perspective

# Auction Design

- Prequalification
- Invitation to Dialogue
- Environmental Impact Assessment
- Preliminary Studies
- Penalties & Award



# Prequalification

- **Financial** and **technical** assessment (no local content)
- **Transparency** and **Risk**
- 7 companies prequalified (2 from Denmark)



# Invitation to Dialogue

- Understand the reality of industry
- Topics discussed:
  - Prequalification requirements
  - Award criteria
  - Penalties and deadlines
  - Timetable
  - Designated areas



# Preliminary Studies

TSO to develop the gross area

- Environmental impact assessment (EIA)
- Geological investigations
- MetOcean: Wind, waves, tide, ice



The costs are paid by the **winner of the auction**

# Environmental Impact Assessment

- Broad EIA by the TSO
- EIA is a hard stop for any project
- Effects on:
  - Birds, Fish, Mammals...
- Publicly available

## Kriegers Flak Offshore Wind Farm

Marine Mammals  
EIA - Technical Report  
June 2015

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# Environmental Impact Assessment

- Can be followed by further EIAs by the project developer
- Construction, operation, cabling, transformers, turbines, etc.
- Considers many possible technologies and solutions



Ex. Order 68. <https://www.retsinformation.dk/Forms/R0710.aspx?id=190128>



# Environmental Monitoring: Informed decision-making





# Environmental Monitoring: Horns Rev and Nysted

Carried out by

- Danish Forest and Nature Agency
- Danish Energy Agency,
- Vattenfall + DONG Energy.

Supervised by:

- Expert Panel on Experiments on Marine Ecology (IAPEME)

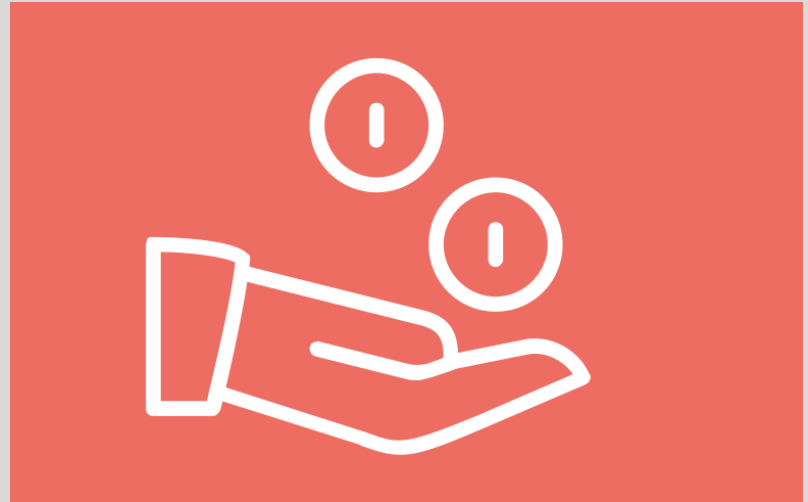
Considers:

- Before, during and after construction



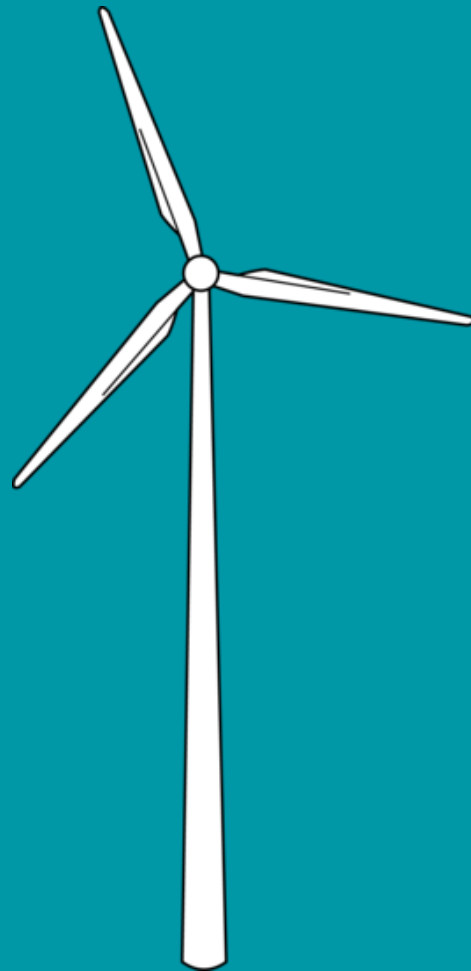
# Penalties and fees

- Discussed **before** the tender
- Associated to fulfilling milestones of the project
- Financial **prequalification** important!

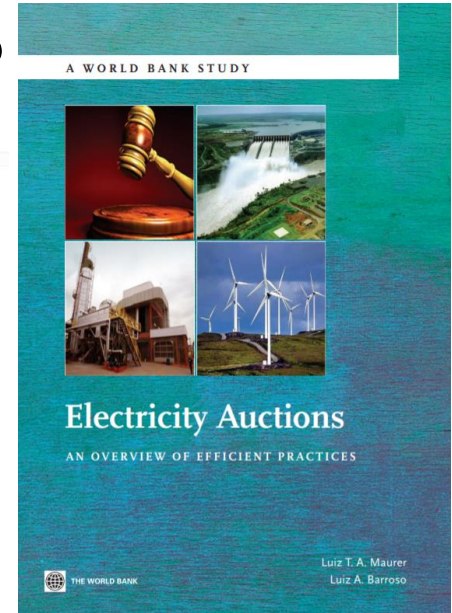
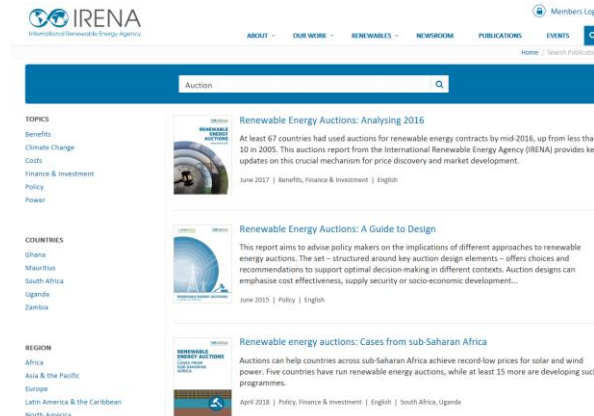
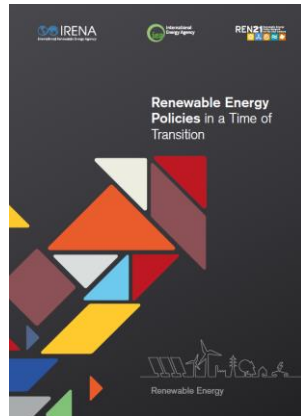
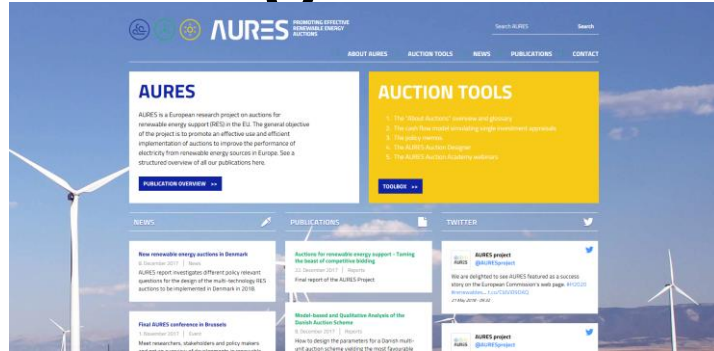


# Auction

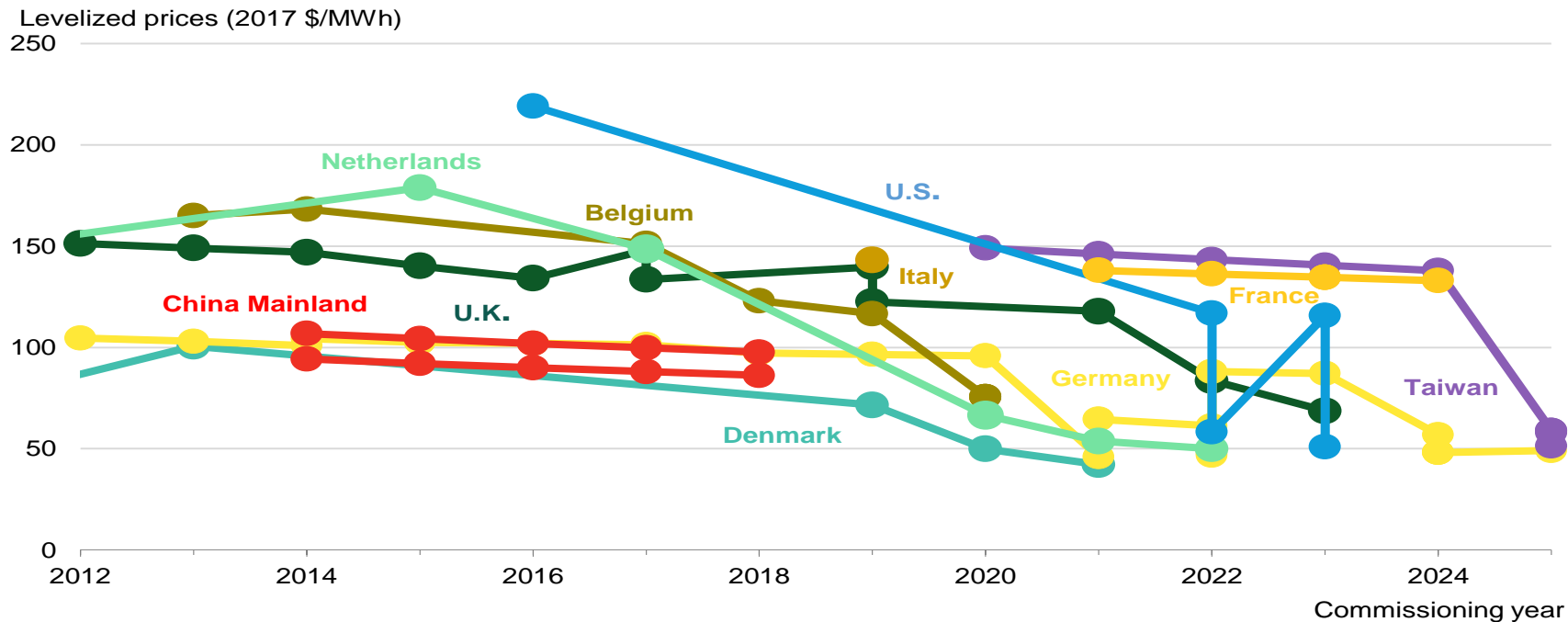
- **Price** per kWh (Feed-in-tariff) is the only criterium
- Bids received 8th November 2016
- Winner announced 9th November 2016



# Other sources of inspiration for design of auction systems

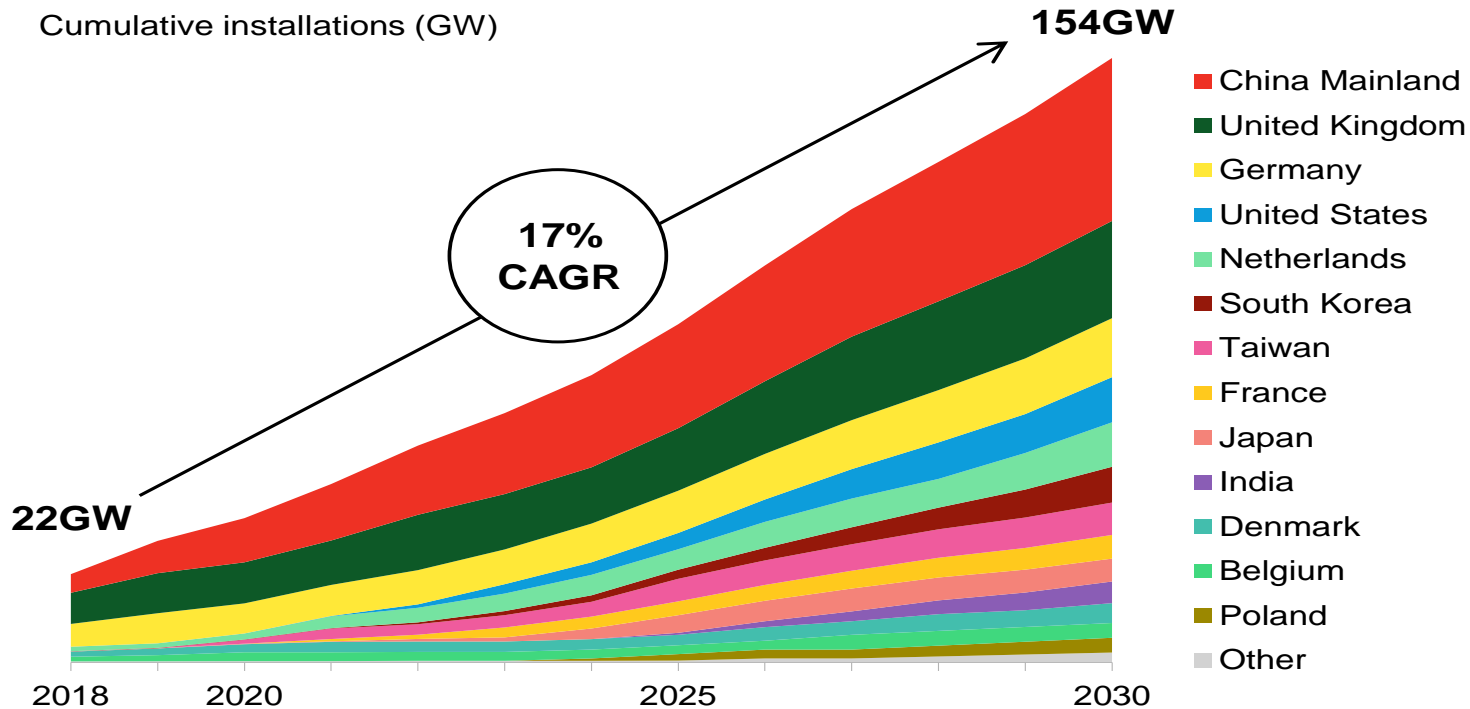


# Levelized offshore wind prices



Source: BloombergNEF. Notes: Figures refer to an estimated levelised price, taking into account tariff price and length, inflation, a merchant tail assumption and a 25-year project lifetime.

# Global cumulative installation forecast



Source: BloombergNEF. Note: 'Other' -- Sweden, Ireland, Norway, Finland, Portugal, Spain, Italy.

# The Danish Tender Model – The low risk approach

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Priority access to the grid

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Efficient and transparent electricity market

No local content requirements

Price per kWh is the only award criteria

Dialogue and negotiation with potential bidders





# Backup slides

# Permitting – front loaded or back loaded?



Permitting element	Front loading benefits	Back loading benefits
Spatial planning, uncovering conflicts and ranking project economics		
EIA for offshore wind farm		
EIA for offshore platform/grid		
Implications for auction price		
Socio-economic national optimal solution		

# Allocation of risks case

Risk	Authorities	Developer	Remarks
Design of efficient auction process			
Permitting of wind farm (EIA etc.)			
Permitting of offshore transformer and grid to shore (EIA etc.)			
Permitting of onshore substation (EIA etc.)			
Construction plans			
Execution of construction plans			
Weather risks during construction			
Weather risks during operation		April 9, 2019	Page 51
Detailed design of wind farm, choice of			

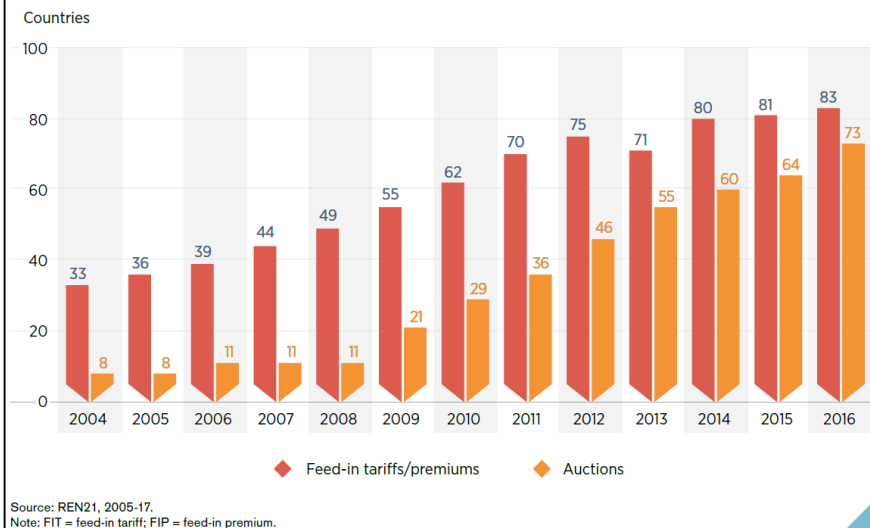
# Auction principles, definitions

**Forward auction:** buyers compete to obtain goods or services by offering increasingly higher prices.

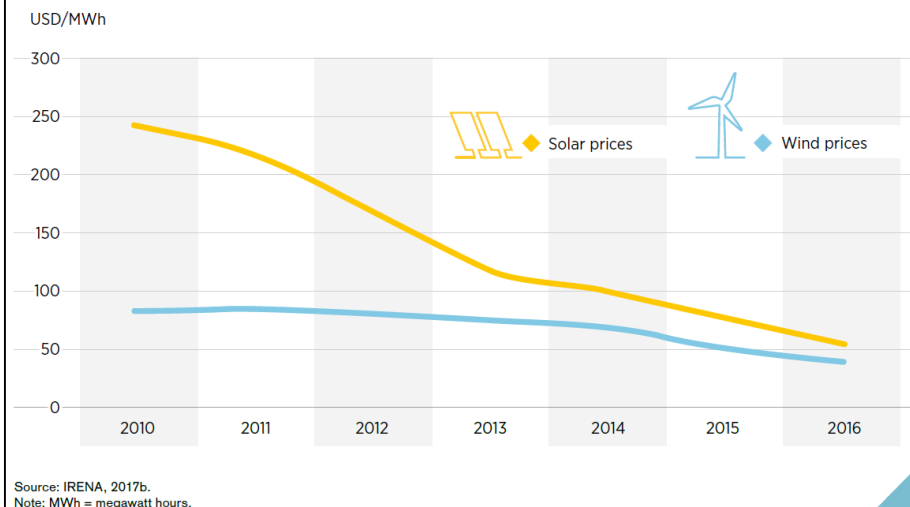
**Reverse auction:** the sellers compete to obtain business from the buyer and prices will typically decrease as the sellers underbid each other. (Often closed bids).

# Renewable Energy Policies in a Time of Transition

**Figure 4.6.** Trends in the adoption of FITs/FIPs and auctions, 2004-16



**Figure 4.7.** Average global prices resulting from solar PV and onshore wind auctions, 2010-16



# Other sources of inspiration for design of auction systems

